| Agenda Item | Time |
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| 1. Call to Order and Determination of Quorum   Dr. Dana Born, Board Chair | 12:30 p.m. |
| 1. Safety Briefing Recording | *---* |
| 1. Standards of Conduct and Antitrust Guidelines   Julie Peterson, Vice President General Counsel and Corporate Secretary | *---* |
| 1. Consent Agenda   Julie Peterson, Vice President General Counsel and Corporate Secretary | *---* |
| 1. President’s Report   Sara Patrick, President and CEO | 12:40 p.m. |
| 1. Chair’s Remarks   Dr. Dana Born, Board Chair | 1:00 p.m. |
| 1. NERC Remarks   Susan Kelly, NERC Board of Trustee Member | 1:20 p.m. |
| Break | 1:40 p.m. |
| 1. Policy Considerations of the Transitioning Electricity Grid and Maintaining Competitive Markets   William Hogan, Raymond Plank Research Professor of Global Energy Policy, Harvard University | 2:00 p.m. |
| 1. Finance and Audit Committee Report   JP Brummond, FAC Chair | 2:45 p.m. |
| 1. Organizational Group Oversight Committee Report   JoAnn Thompson, OGOC Chair | 2:50 p.m. |
| 1. Governance and Personnel Committee Report   Thomas Graham, GPC Chair | 3:00 p.m. |
| 1. Inverter Based Resources Work Plan   Bryan Clark, Director of Reliability Analysis | 3:15 p.m. |
| Written Reports | 3:25 p.m. |
| 1. MRO Operational Activities (Written Report)   Richard Burt, Senior Vice President and Chief Operating Officer | *---* |
| 1. External Affairs Report (Written Report)   Tasha Ward, Director of Enforcement and External Affairs | *---* |
| 1. MRO Outreach Report (Written Report)   Cris Zimmerman, Manager of Outreach and Stakeholder Engagement | *---* |
| 1. Other Business and Adjourn   Dr. Dana Born, Board Chair | 3:30 p.m. |