



**DRAFT AGENDA**

| Agenda Item   | Time             |
|---|------------------|
| <b>1. Call to Order and Determination of Quorum</b><br><i>Brad Cox, Board Chair</i>   | <b>1:00 p.m.</b> |
| <b>2. Standards of Conduct and Antitrust Guidelines</b><br><i>Lisa Zell, Vice President General Counsel and Corporate Secretary</i>           | ---              |
| <b>3. Consent Agenda</b><br><i>Lisa Zell, Vice President General Counsel and Corporate Secretary</i>  | ---              |
| <b>4. President's Report</b><br><i>Sara Patrick, President and CEO</i>  | <b>1:05 p.m.</b> |
| <b>5. Chair's Remarks</b><br><i>Brad Cox, Board Chair</i>   | <b>1:15 p.m.</b> |
| <b>6. NERC Remarks</b><br><i>Ken DeFontes, NERC Chair of the Board of Trustees</i>  | <b>1:25 p.m.</b> |
| <b>7. The Industrial Control Systems (ICS) Cyber Threat Landscape and Trends to Watch</b><br><i>Robert Lee, Dragos, Inc., CEO and Founder</i> | <b>1:40 p.m.</b> |
| <b>Break</b>  | <b>2:10 p.m.</b> |
| <b>Board Committee and Organizational Group Reports</b>   |                  |
| <b>8. Finance and Audit Committee Report</b><br><i>Dr. Dana Born, FAC Chair</i>   | <b>2:20 p.m.</b> |
| <b>9. Governance and Personnel Committee Report</b><br><i>Jeanne Tisinger, GPC Chair</i>  | <b>2:35 p.m.</b> |
| <b>10. Organizational Group Oversight Committee Report</b><br><i>Paul Crist, OGOE Chair</i>   | <b>2:45 p.m.</b> |
| <b>Written Reports</b>  | <b>2:55 p.m.</b> |
| <b>11. MRO Operational Activities (Written Report)</b><br><i>Richard Burt, Senior Vice President and Chief Operating Officer</i>              | ---              |
| <b>12. MRO Outreach Report (Written Report)</b><br><i>Richard Burt, Senior Vice President and Chief Operating Officer</i>                     | ---              |
| <b>13. External Affairs Report (Written Report)</b><br><i>Tasha Ward, Director of Enforcement and External Affairs</i>                        | ---              |
| <b>14. Policy Matters (Written Report)</b><br><i>Sara Patrick, President and CEO</i>  | ---              |
| <b>15. Other Business and Adjourn</b><br><i>Brad Cox, Board Chair</i>   | <b>3:00 p.m.</b> |